

Rafael E. Ruiz
 12 Crestshire Dr.
 Lawrence, MA 01843

INVOICE # 2021-01

DATE: January 31, 2021

Billed to: Federal Monitor, PRPB/USDOJ Agreement For service: January 1st-31st- 2021
 San Juan, PR 00907

Description	HOURS	RATE	AMOUNT
Jan 7- Review PRPB's GO's 631, 632, 638, & PPR's	3.5	\$150/hr.	\$525.00
Jan 8- Prep. Report on above GO's	2.5	\$150/hr.	\$375.00
Jan 11- Analyze requested random data from PRPB, weekly call w/Monitor, Team, w/ Dep Mon.	10.00	\$150/hr.	\$1,500.00
Jan 12- Analyze random data from PRPB	8.75	\$150/hr.	\$1,312.50
Jan 13- Video Conf Monitor w/Parties, analyze data	8.50	\$150/hr.	\$1,275.00
Jan 14- Work/analyze random S&S/Arrest data	5.25	\$150/hr.	\$787.50
Jan 15- Work/analyze random S&S/ Arrest data	9.00	\$150/hr.	\$1,350.00
Jan 16- Work/analyze random S&S/Arrest data	4.50	\$150/hr.	\$675.00
Jan 17- Work/analyze random S&S/Arrest data	5.50	\$150/hr.	\$825.00
Jan 18- Work/analyze random S&S/Arrest data, Zoom call w/Monitor and Team	9.00	\$150/hr.	\$1,350.00
Jan 19- Work/analyze random S&S/Arrest data, Zoom call w/Juv. Det. Consent Decree Monitor	8.00	\$150/hr.	\$1,200.00
Jan 20- Work/analyze random S&S/Arrest data	8.00	\$150/hr.	\$1,200.00
Jan 21- Work/analyze random S&S/Arrest data, prep draft	4.00	\$150/hr.	\$600.00
Jan 22- Work/analyze random S&S/Arrest data, prep draft	4.00	\$150/hr.	\$600.00
Jan 25- Zoom w/Monitor and Team, edit/review draft	5.00	\$150/hr.	\$750.00
Jan 26- Zoom w/Monitor and Team, edit/review draft	3.50	\$150/hr.	\$525.00
Jan 26- Work Policies/Procedures edit draft	3.00	\$150/hr.	\$450.00
Jan 28- Edit S&S/Policies and Procedures drafts	3.50	\$150/hr.	\$525.00
Jan 29- Finalize draft on P&P	2.00	\$150/hr.	\$300.00
Jan 1-31- emails, phone calls	3.00	\$150/hr.	\$450.00
TOTAL HOURS WORKED	110.50	\$150/hr.	\$16,575.00
TOTAL HOURS BILLED	85.00	\$150/hr.	\$12,750.00
TOTAL BILLED			\$12,750.00

I hereby certify that the amount billed in this invoice is true and correct and responds to the number of hours worked in my capacity as a Member of the Federal Monitor Team. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.



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